

**Special Operations  
Memorial Foundation, Inc.**  
P.O. Box 6696, MacDill AFB, Florida 33608-0696

Halfacre Construction Co.  
7015 Professional Parkway East  
Sarasota, Florida 34240

Dear Mr. Cox

On behalf of the Board of Directors of the Special Operations Memorial Foundation and the Soldiers, Sailors, Airmen and Marines of the Special Operations Command thank you and the members of your company for the absolutely wonderful work done on our behalf.

Everything about the memorial and its construction exceeded our expectations. We knew that with our design, calling for walls that were all “turns and twists” and had a requirement for the installation of one foot square granite plaques---that wouldn’t bend---would be a construction challenge. But those plaques, honoring our fallen warriors, went on the walls without a hitch thanks to your meticulousness attention to detail and exacting work.

Once again, thank you for all that you’ve done to make our memorial a very special tribute to all of the over fifty thousand members of the United States Special Operations Command, and their families. It’s now also “the place” to conduct retirement and promotion ceremonies.

I’ve attached an “overhead” view that I feel shows best the great work that you performed.

Sincerely,

(signed)  
James C. McCombs, MajGen, USAF (ret)  
Chairman



(Posthumous)

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